

The Charles Perkins Centre: a new model for tackling chronic disease

Stephen J. Simpson



Like all animals, humans have evolved to minimize energy expenditure and maximize accessibility to safe and palatable food



We have built a world that meets our ancestral 'heart's desire' ... and is killing us



- Food production and supply systems maximize the qualities missing in our ancestral environments.
- Cities, homes and workplaces designed to allow minimal energy expenditure.
- Economic systems are designed to value wealth over health.
- Companies that sell us what we want prosper; even if that means selling us foods that degrade health.
- Prevention is better than cure, yet makes little profit or garners votes in the short term.

Why is a University well placed to offer solutions?

- Endless source of clever young people at their peak of creativity
- Huge multidisciplinary potential – a one-stop-shop
- But need to break down disciplinary silos to gain depth and breadth

What was CPC asked to deliver for the University?

- Bring University together across its disciplines and locations and collocate critical research mass to address this major societal problem
- Build new collaborative, multi-disciplinary research and education with impact
- Design, build and populate the CPC Research and Education Hub

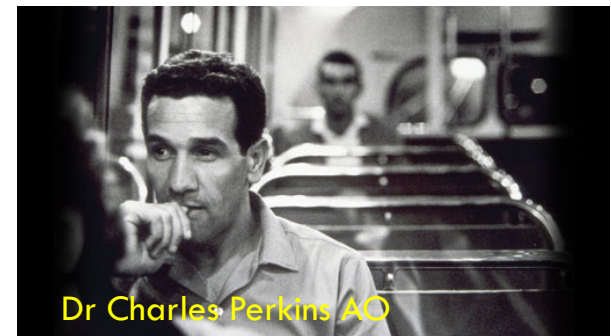
And for society - our mission:

To ease the burden of obesity, diabetes, cardiovascular disease and related conditions by generating collaborative research and education that translates into real-world solutions

"...health of the nation and its children is inextricably linked to a complex web of influences..."

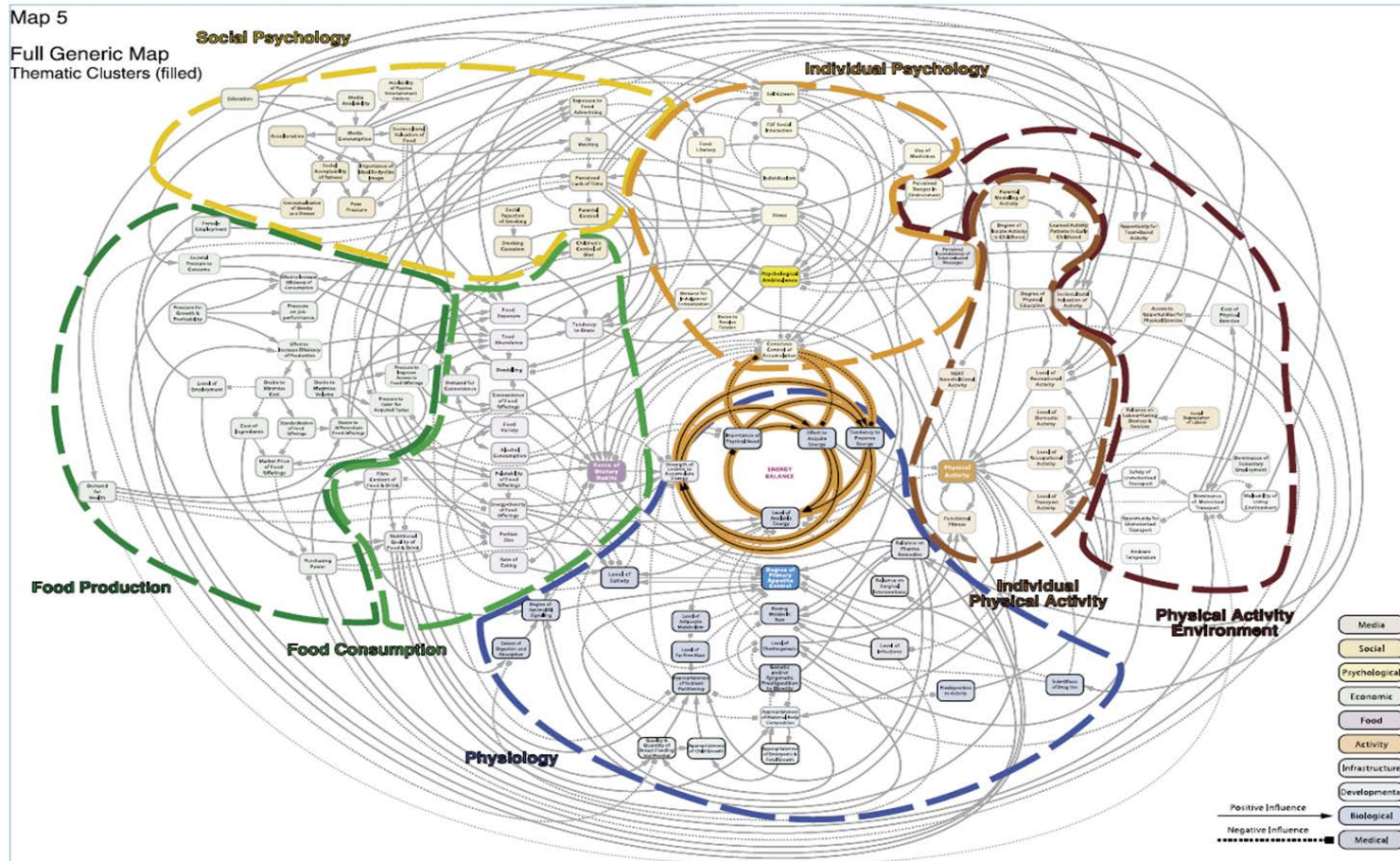
(National Academy of Science, Accelerating Progress in Obesity Prevention: Solving the Weight of the Nation).

Taking a complex systems approach is the key to success

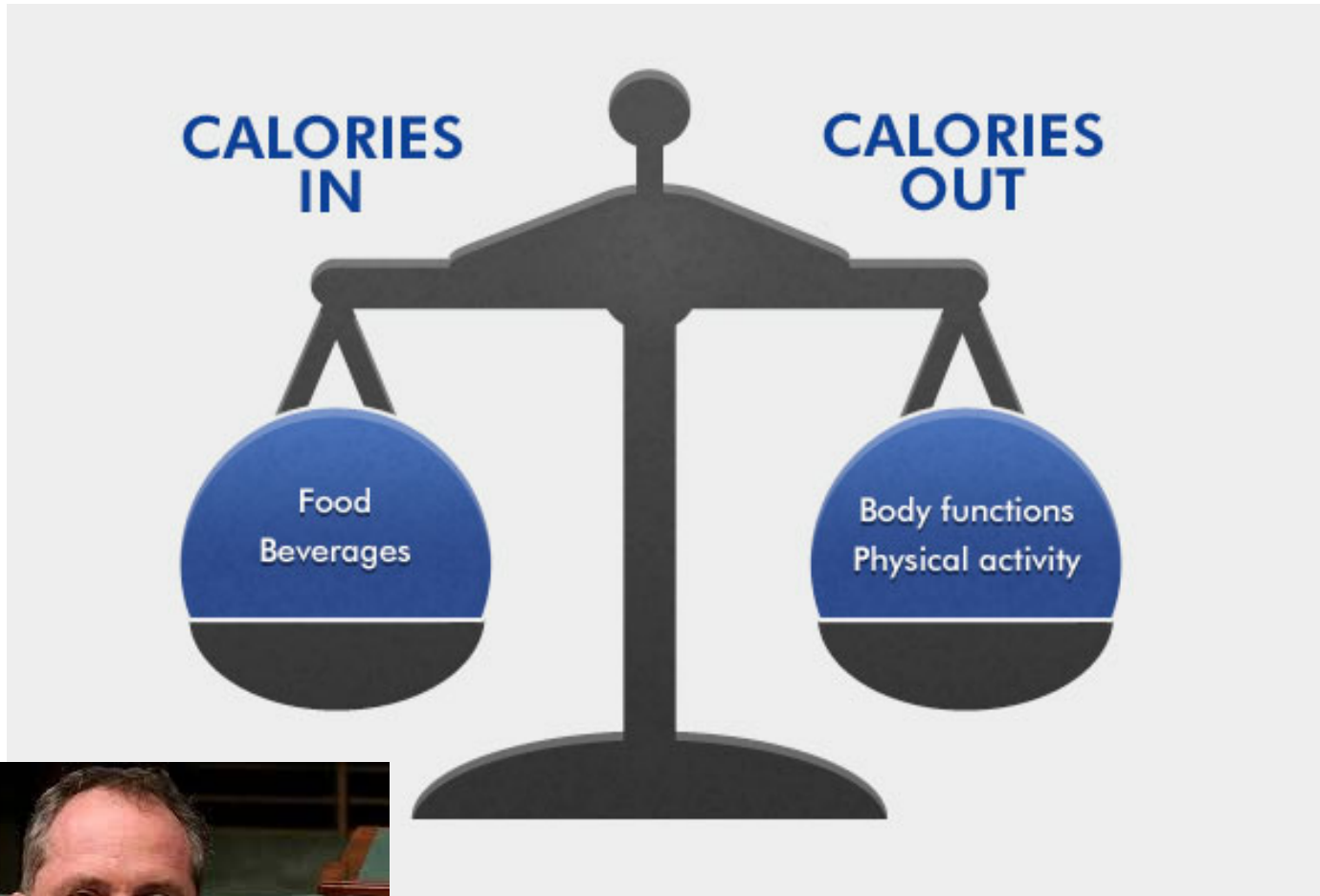


Complex problems requiring new approaches

Figure 5.2: The full obesity system map with thematic clusters (see main text 5.1.2 for discussion)^{17,18} Variables are represented by boxes, positive causal relationships are represented by solid arrows and negative relationships by dotted lines. The central engine is highlighted in orange at the centre of the map.



The too simplistic

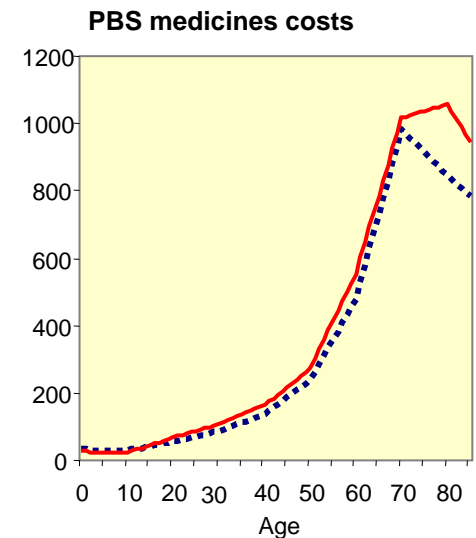
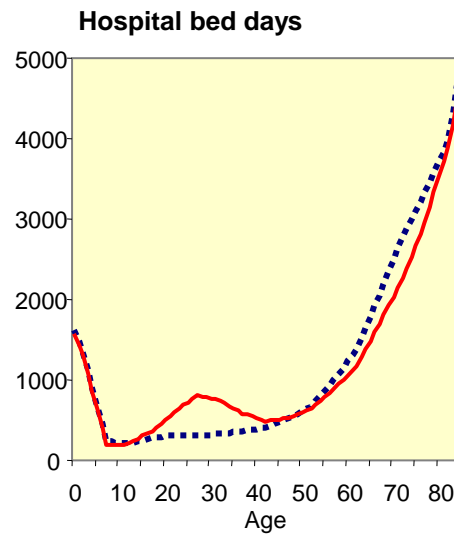
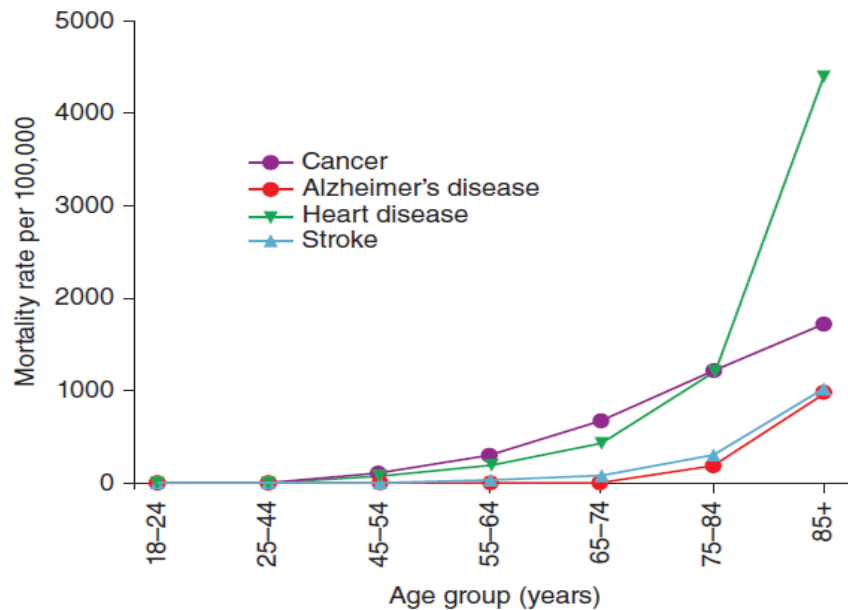


“People are sitting on their backside too much, and eating too much food ... So get yourself a robust chair and a heavy table and halfway through the meal, put both hands on the table and just push back. That will help you lose weight.”

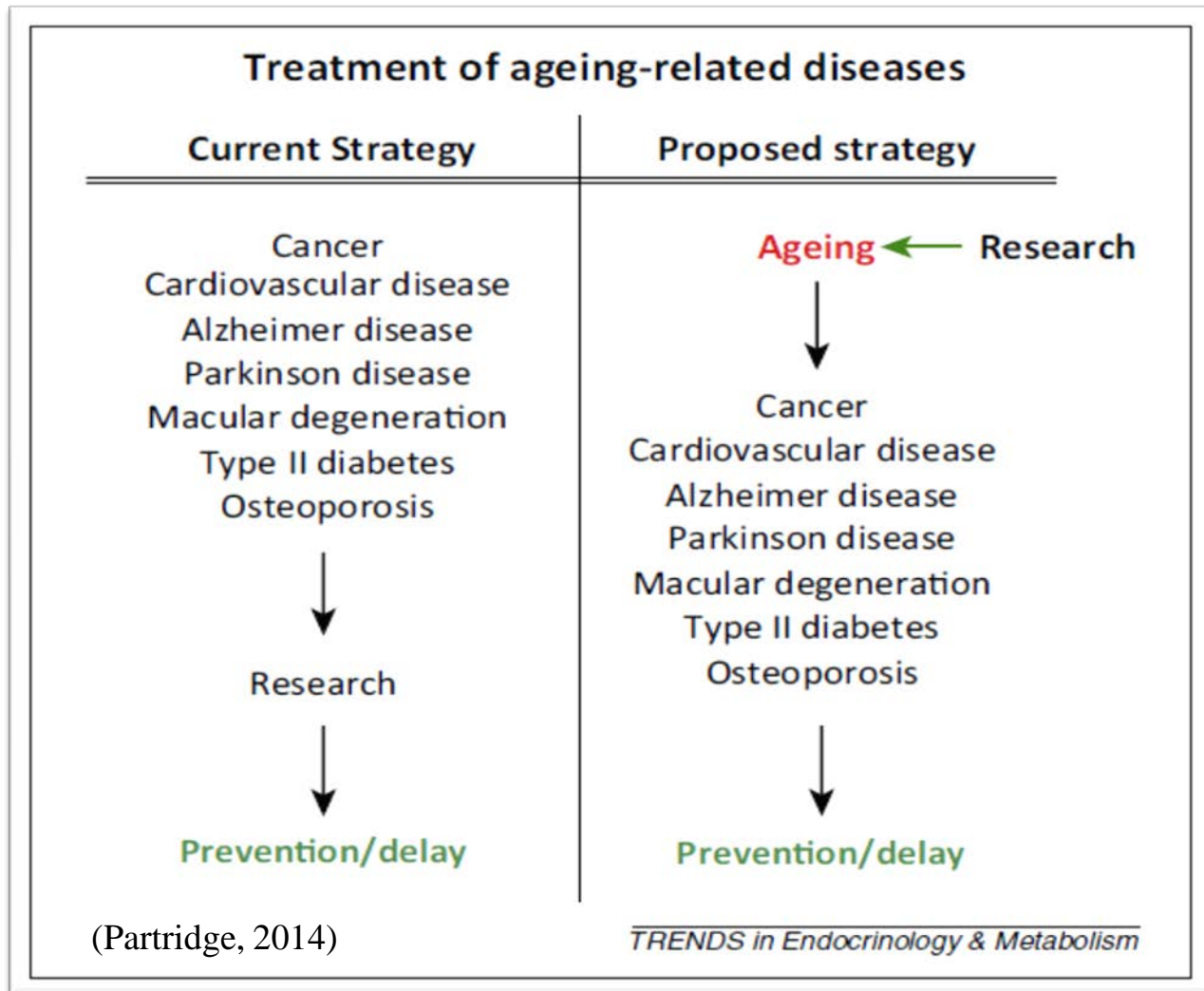
But admitting complexity is not enough – need to tame it

- Model suites of interventions that have greatest impact within complex systems
- Look for common causes rather than take a disease-centric view

Ageing as an example:



Understanding the biology and determinants of ageing offers the potential to delay geriatric outcomes and improve health in late and middle age



Research and Education Hub

- › \$385 million building
- › 50,000 m² of wet lab, dry lab, teaching, core facilities, Ainsworth Interactive Collection of Medical Pathology, and the CPC RPAH Clinic
- › >850 researchers spanning many disciplines



Research and Education Hub



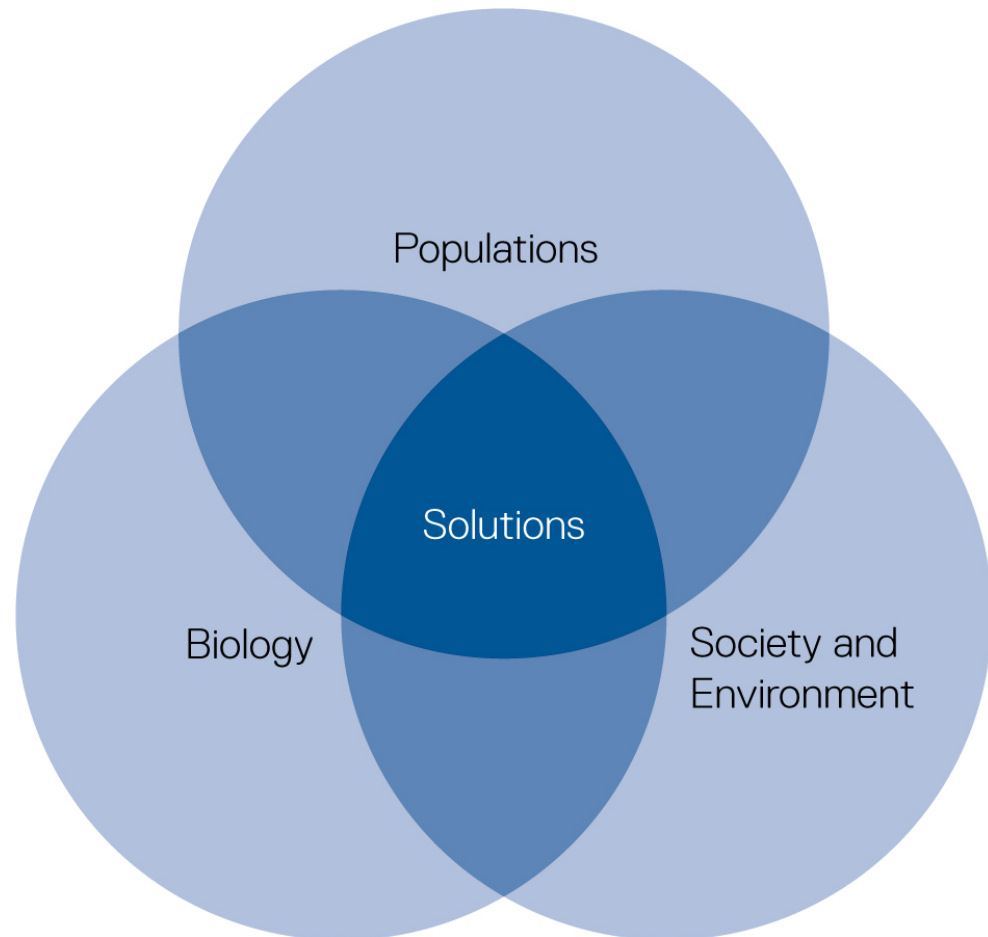
Our other Hubs:
Charles Perkins
Centre Broken Hill

Charles Perkins
Centre Nepean

Charles Perkins
Centre Westmead

Research Strategy: DOMAINS

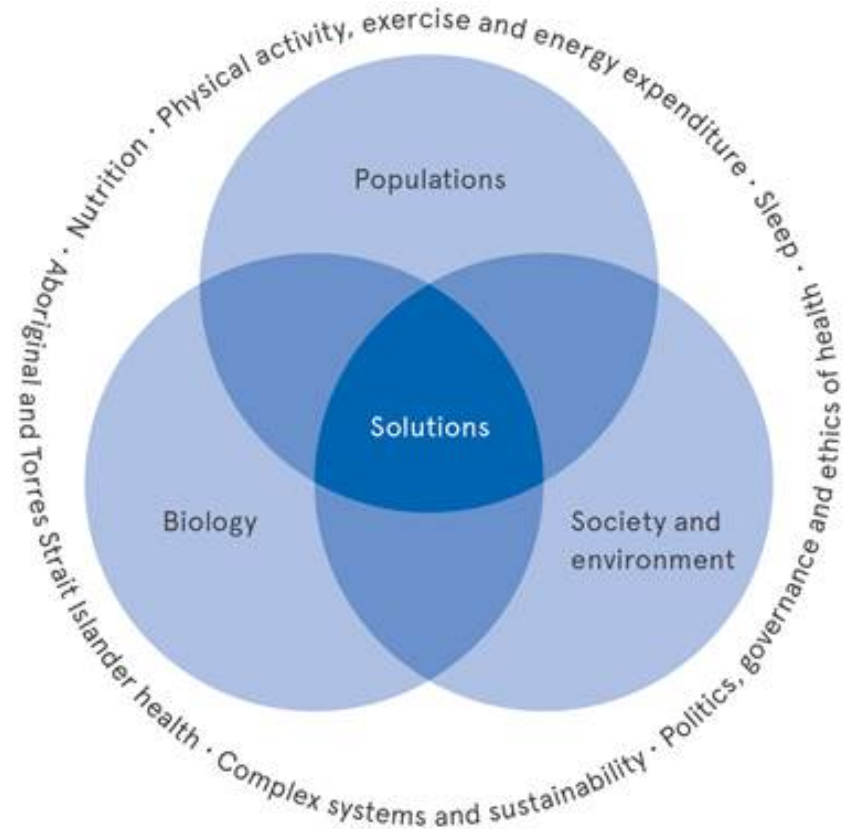
Our research comprises four interlinked **domains** (broad discipline areas)



Research Strategy: THEMES

Several **themes** run as threads throughout all four domains, and offer a means of tying together the entire research network:

- › Nutrition
- › Physical activity, exercise and energy expenditure
- › Sleep
- › Aboriginal and Torres Islander health
- › Ethics, politics and governance of chronic disease
- › Complex systems and modelling



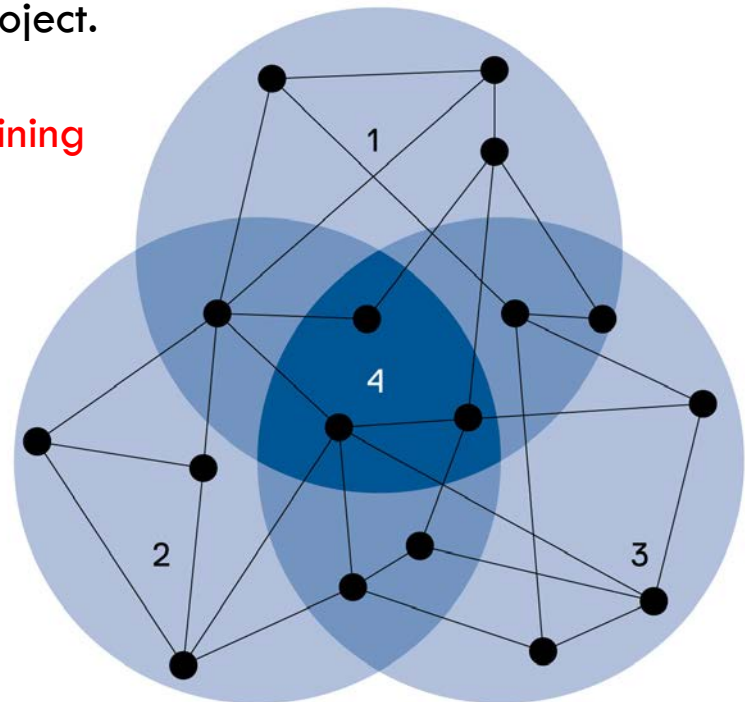
Research Strategy: PROJECT NODES

Our research domains are addressed by a dynamic network of richly linked **project nodes** established around a specific multidisciplinary research project.

Membership of CPC accompanies initiating/joining nodes.

Research domains:

1. Populations
2. Biology
3. Society and Environment
4. Solutions



67 active Project Nodes established since June 2012, including:

- › Aboriginal Nutrition, Physical Activity and Wellbeing
- › BABY1000 – preconception, pregnancy and childhood cohort study
- › Building system wide capacity for complex and big data analysis and storage in T2D
- › Broken Hill – an integrated community-led, community-level intervention study
- › Businesses, Markets and the Social Context of Health
- › Cardiac Translational Imaging
- › Chronic Disease Management Clinical Project Node
- › Community Academic Partnerships (CAP) in Health, Wellbeing, and Health Workforce development
- › E-health in Gaming and Avatars
- › Developmental Origin of Health and Disease (DOHaD)
- › Gut Microbiome
- › Health and Economics: cross portfolio impacts of health on individuals and families
- › Health Literacy Chronic Disease Network
- › Human-Animal Interactions
- › Lifestyle Management Clinical Project Node
- › Paddock to Plate: optimising food production and delivery with a focus on nutrition
- › Politics of Obesity
- › Population Analysis of Human Diet and Nutrition
- › Translational Gerontology
- › Women's Health Clinical Project Node
- › Wireless Wellbeing and Personalised Health
- › Writer in residence – and commissioned playwright too



Charlotte Wood



Alana Valentine

Attracted new and existing stars – established and early career



Prof David James



Prof Paul Griffiths



Prof Stephen Colagiuri



Prof Adrian Bauman



Prof David Raubenheimer



Prof Zdenka Kuncic



Prof Peter Cistulli



Prof Sharon Naismith



Prof Philip de Chazal



Prof Lisa Bero



Prof Robyn Gallagher



Prof Manos Stamatakis



Prof Joerg Eberhard



Prof Shaun Jackson



Prof Philip Hogg



Prof Peter Thorn



Dr Melkam Kebede



Dr Samantha Solon-Biet



Dr Laurence Macia



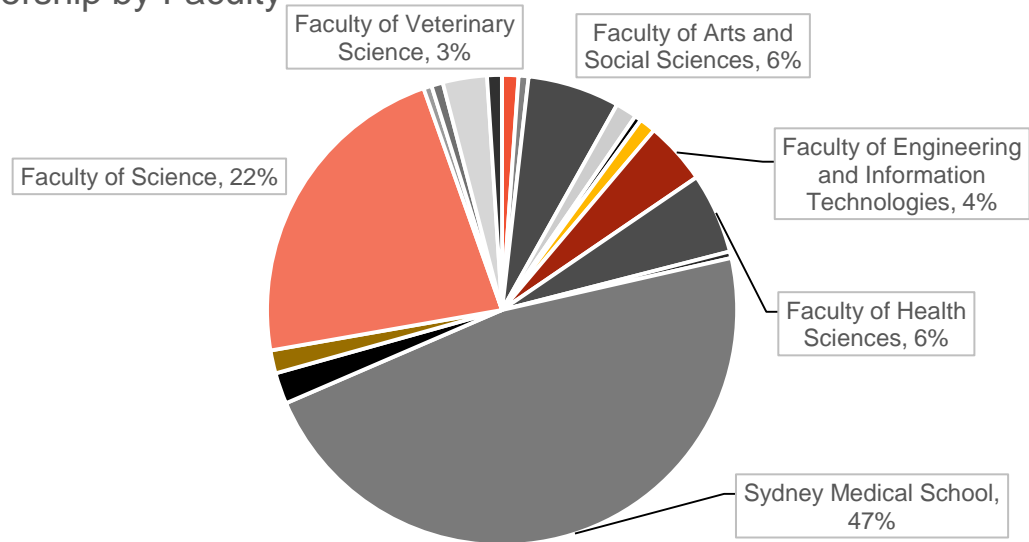
Dr Alistair Senior



A/Prof Greg Neely

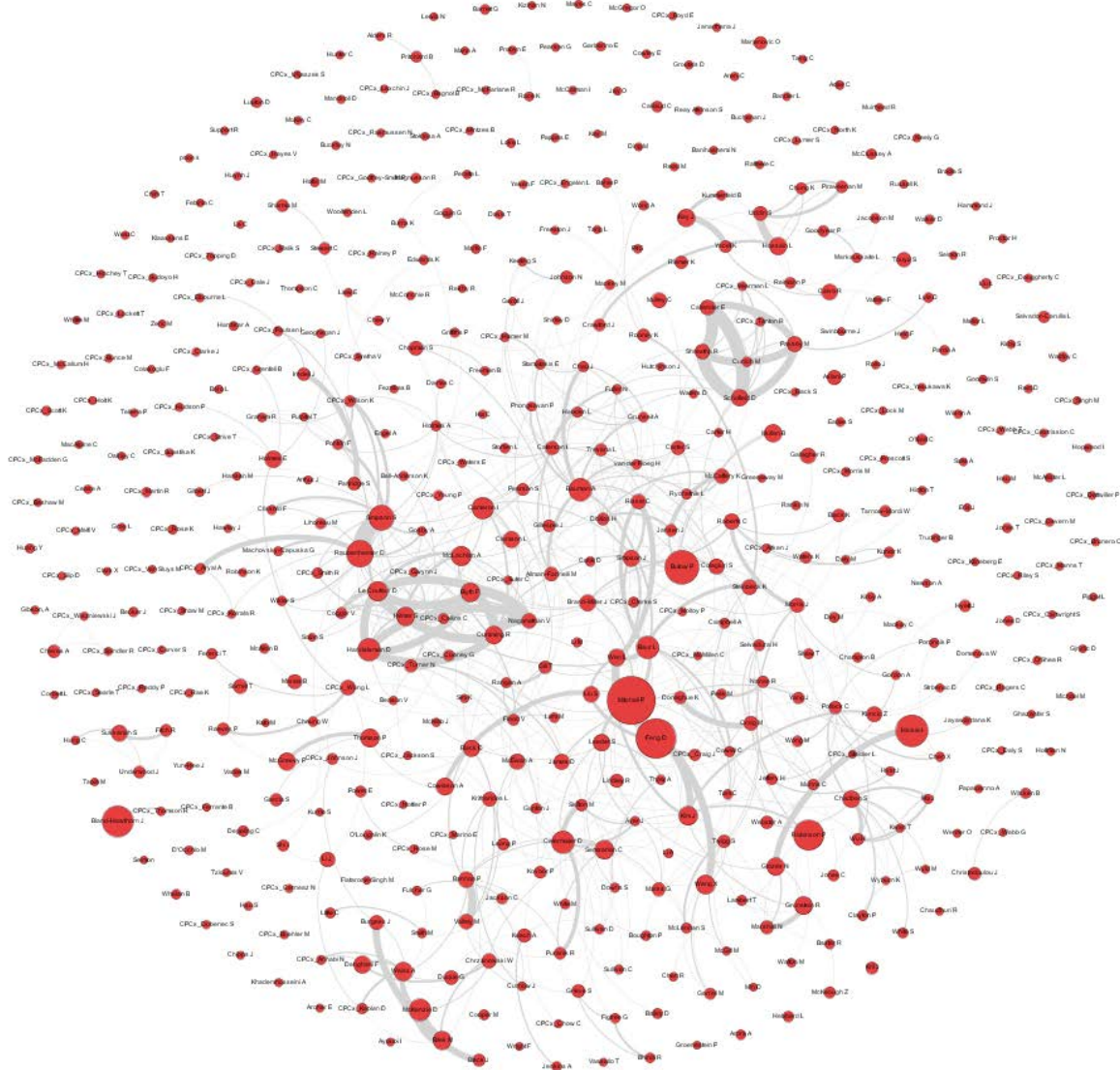
Engaging all 16 (as was) Faculties

CPC Membership by Faculty

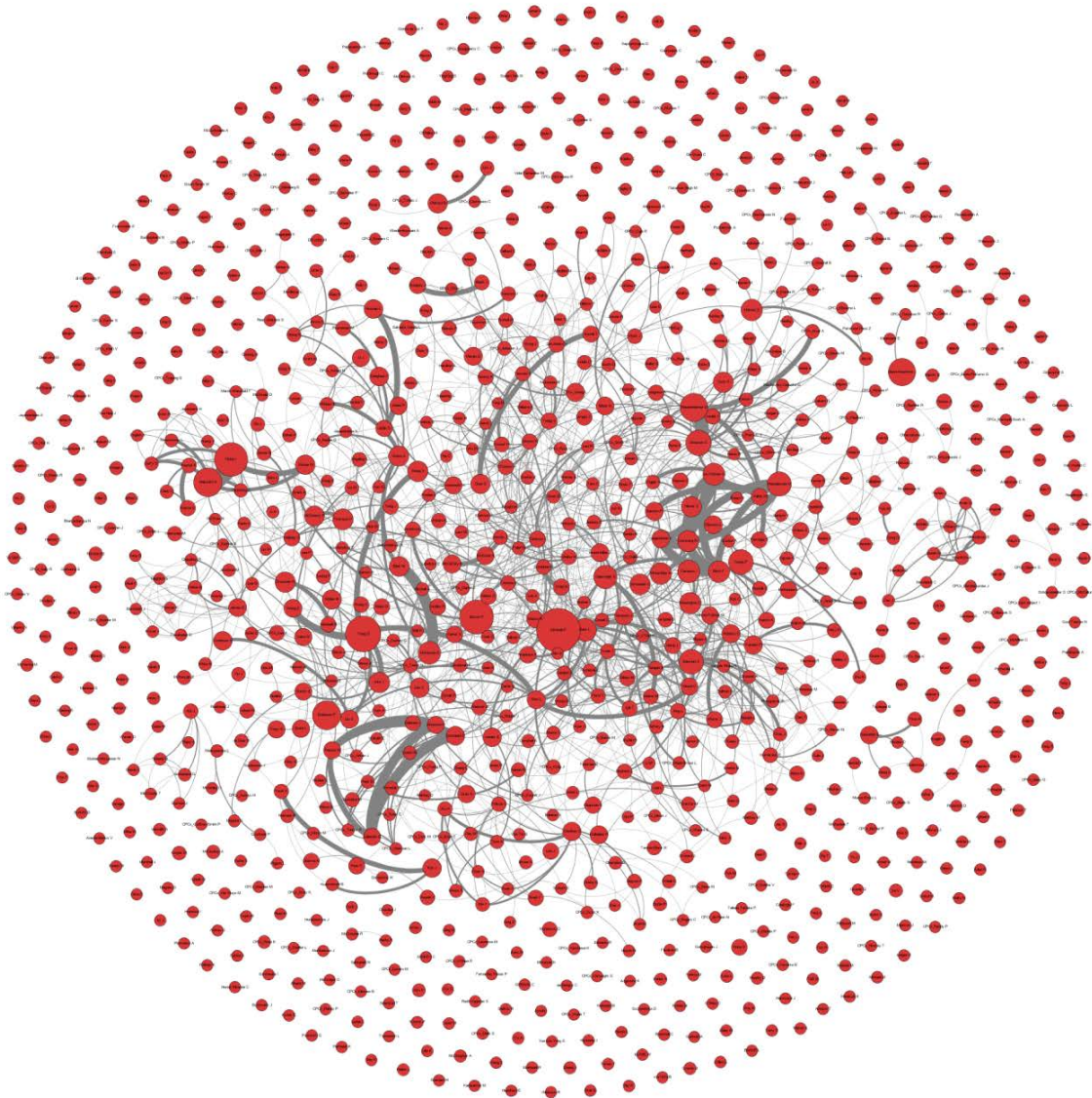


- Faculty of Agriculture and Environment
- Faculty of Architecture and Design
- Faculty of Arts and Social Sciences
- Sydney Business School
- Faculty of Dentistry
- Faculty of Education and Social Work
- Faculty of Engineering and Information Technologies
- Faculty of Health Sciences
- Sydney Law School
- Sydney Medical School
- Faculty of Nursing and Midwifery
- Faculty of Pharmacy
- Faculty of Science
- Sydney College of the Arts
- Conservatorium of Music
- Faculty of Veterinary Science
- Heart Research Institute

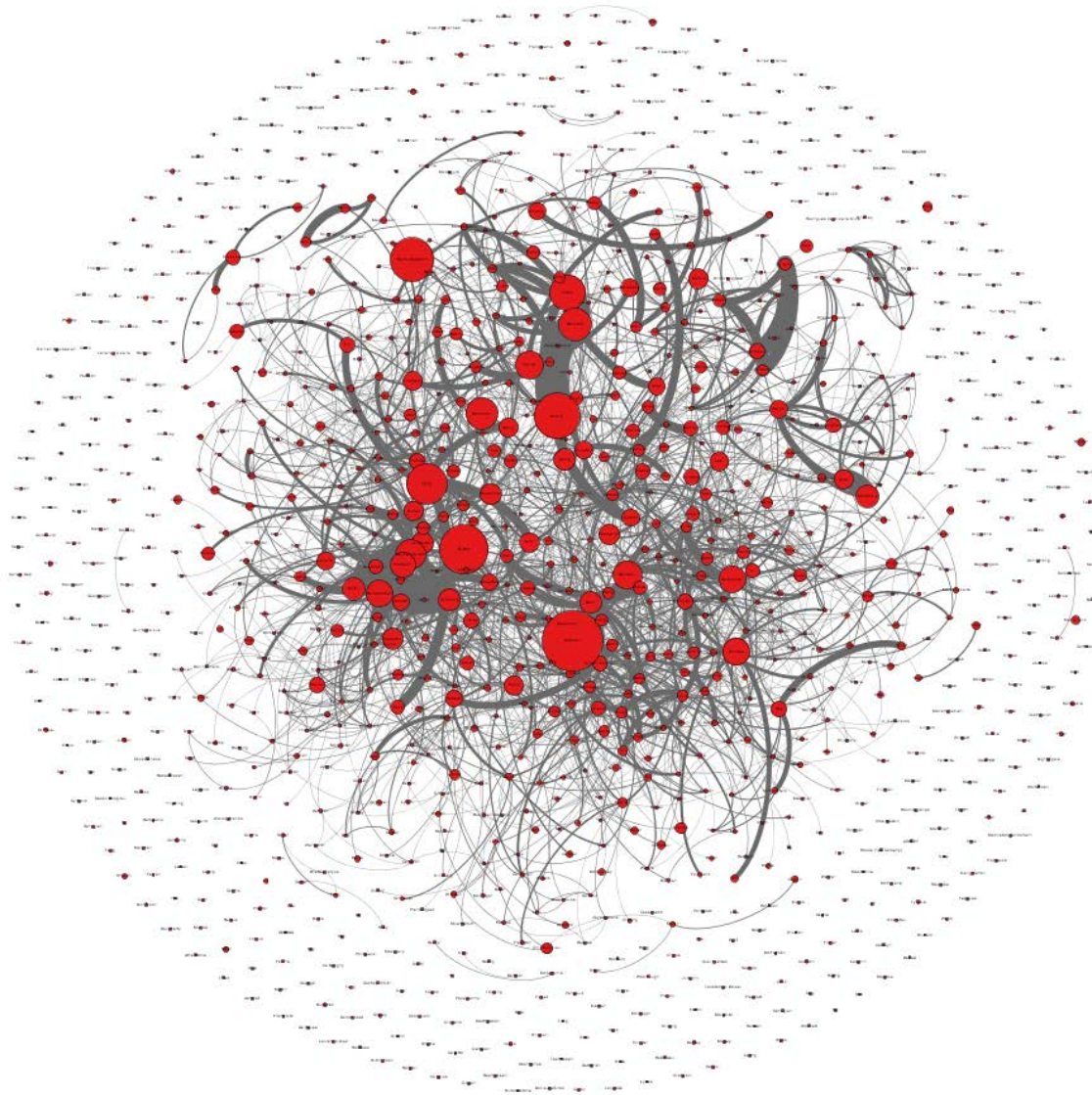
The collaborative network of new members - 2014

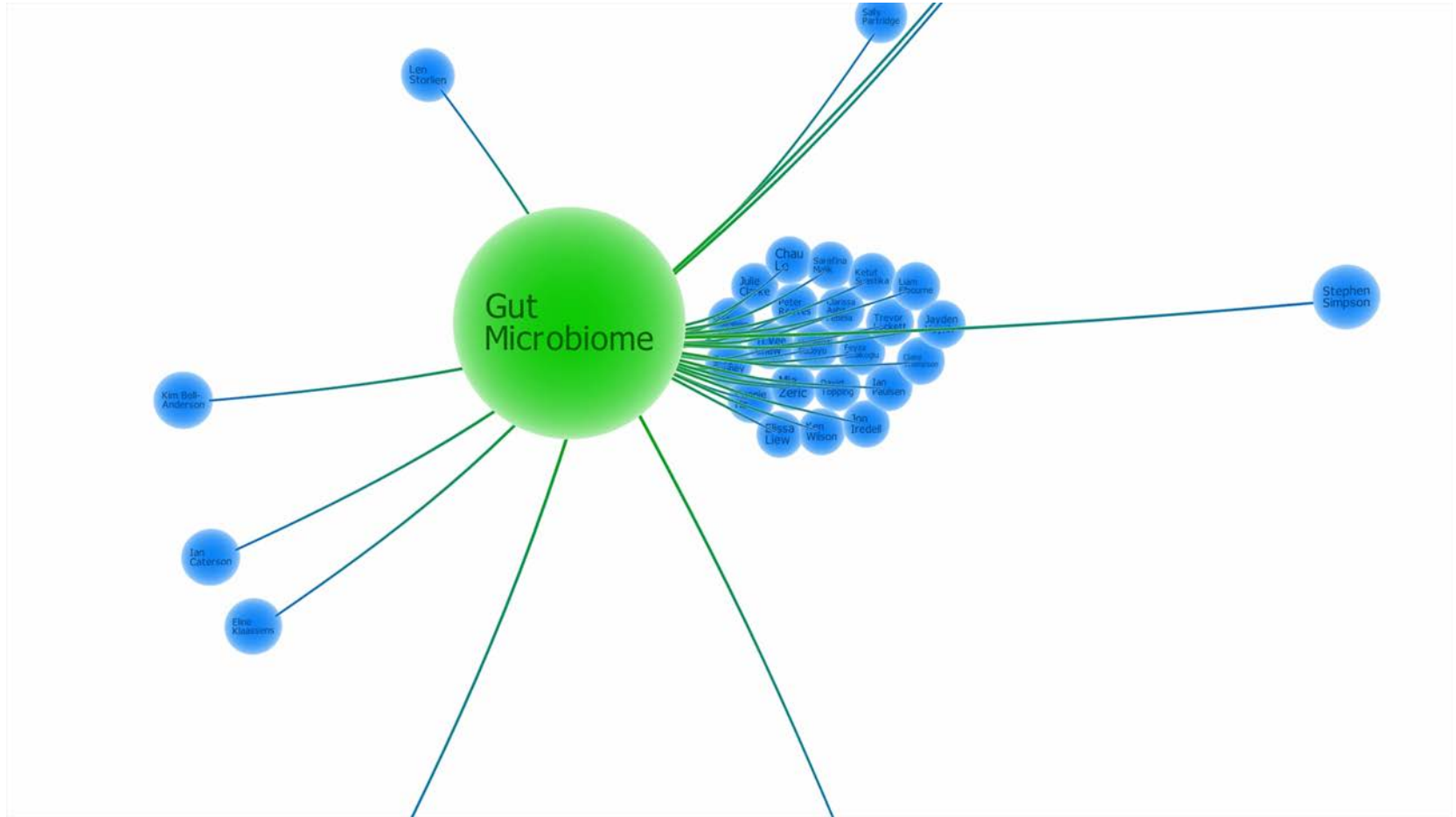


The collaborative network of new members - 2015



The collaborative network of members - 2016





It all comes back to the power of complex, adaptive systems

Set up the model correctly and you get order and impact for “free”

- Make it attractive and easy for individual researchers to engage
.... and make it worthwhile for their Faculties to let them;
- Set the rules of engagement – ambition, collaboration, sharing, partnership;
- Make it easy to find compatible expertise, thereby keeping disciplinary depth and gaining breadth;
- Set a single overarching mission but don't prefigure routes to that end, constrain what is done based on presumptions of what is relevant, or insist on everything being directly translatable (useful);
- Nodes will yield new knowledge but also inevitably interconnect to yield larger outcomes;
- Capture and communicate these for public good;
- Foster entrepreneurship and commercialisation.